

Committee:	Date:
Community and Children's Services Culture, Heritage and Libraries	29 01 2021 29 03 2021
Subject: Draft Community and Children's Services Business Plan for 2021/22	Public
Which outcomes in the City Corporation's Corporate Plan does this proposal aim to impact directly?	1,2,3,4
Does this proposal require extra revenue and/or capital spending?	N
If so, how much?	N/A
What is the source of Funding?	
Has this Funding Source been agreed with the Chamberlain's Department?	N/A
Report of: Andrew Carter, Director, Community and Children's Services	For Approval
Report author: Ellie Ward, Interim Head of Strategy and Performance	

Summary

This report presents for approval the Business Plan for the Department of Community and Children's Services for 2021/22.

Recommendation

The committee is recommended to:

- i) Note the factors taken into consideration in compiling the Department of Community and Children's Services Business Plan; and
- ii) Approve, subject to the incorporation of any changes sought by this Committee, the departmental Business Plan for Community and Children's Services for 2021/22 (or the elements therein that fall within this committee's Terms of Reference).

Main Report

Background

1. Business Plans for 2021/22 are being presented based on current departmental structures. These will be adjusted, alongside budgets, when any changes to these structures are implemented.

Current Position

2. Business Plans are aligned to departments, so all financial information presented within the Business Plan reflects the departmental budget rather than the Committee budget.
3. All elements of the Business Plan presented are relevant to this committee apart from references to libraries which are relevant to the Culture, Heritage and Libraries Committee.

Proposal

4. The draft high-level summary Business Plan for Community and Children's Services is presented at **Appendix 1**.

Key Data

5. Key data is presented within the draft high-level summary Business Plan for Community and Children's Services is presented at **Appendix 1**.

Corporate & Strategic Implications

6. Strategic implications – Strategic priorities and commitments are expressed in **Appendix 1**.
7. Financial implications – The draft high-level summary Business Plan at **Appendix 1** has been drawn up on the basis of a 6% reduction in the departmental budget compared to 2020/21. This is to support the achievement of an overall budget reduction of 12%.
8. Risk implications – Key risks managed by the department and their flightpaths are included in the draft high-level summary Business Plan at **Appendix 1**.
9. Resource implications – Any changes to resources will be identified and delivered through the move to the Target Operating Model.
10. Equalities implications - The strategic commitments and actions outlined in this headline business plan are designed to improve outcomes for protected characteristic groups. As noted, specific work is underway to develop a new framework for addressing health inequalities across City of London and Hackney. Where any new services or initiatives are developed, Equality Impact Assessments

are carried out as part of the process to inform their development and consider their impact on different groups.

11. Climate Implications – The Department is committed to taking action to contribute to delivery of the climate change action plan. A major workstream for the year will be to deliver a number of housing projects, as set out in the climate change action plan, to reduce the City Corporation’s carbon footprint.
12. Security implications – Actions highlighted in this headline business plan contribute to the Departmental objective that People of all ages and all backgrounds live in safe communities, our homes are safe and well maintained and our estates are protected from harm and the Corporate priority that people are safe and feel safe.

Conclusion

13. This report presents the draft high-level summary Business Plan for 2021/22 for Community and Children’s Services. This committee is recommended to approve it in respect of the elements relevant to its Terms of Reference (listed in paragraph 3).

Appendices

- Appendix 1 – Draft High-level summary Business Plan 2021/22 for Community and Children’s Services

Ellie Ward

Interim Head of Strategy and Performance

T: 020 7332 1535

E: ellie.ward@cityoflondon.gov.uk